Following the recent re-organisation, resources were focussed on other areas.

Finance Advisory Committee Finance Indicators 2016/17 as at end December 2016

graph	П	2		ო		1	4	5	9	7
notes	Total investments at month end. Since April 2013, precepts are paid in 12 instalments of roughly £5m. (Previous years we paid in 10 instalments - not June or December)	Target is annual pay budget divided by budget ftes.	The average monthly salary cost (ie employees on SDC payroll) is below budget as the number of directly employed staff is below budget. This indicator refers to directly employed staff only. The costs of agency staff paid on invoices are excluded.	Target is budgeted ftes. Some posts are temporarily vacant to meet the requirement for the vacancy budget; some covered by agency staff and others vacant pending recruitment.	LPIFS 19. Monthly cumulative figures The amount collected in $16/17$ is higher than $15/16$ as the tax base is rising.	LPIFS 20. Monthly cumulative figures.	LPIFS 8 - % on direct debit; this is a Partnership target	Cumulative return on investments. Target is budget assumption	21 days is taken as the base as the first reminder is issued after 3 wks. The normal payment terms for public sector organisations is 30 days Following the recent re-organisation, resources were focussed on other areas.	61 days is when the third reminder is issued (debts exclude items on 'indefinite hold', e.g. debtors in administration or where the service has asked to defer follow up action whilst they make further investigations)
Φ	% 12.6%	-0.7%	-4.1%	-0.2%	-0.2%	0.7%	11.4%	-24.6%	-8.6%	4.6%
Variance	5,163	-22	-48	-0.7	-0.2	9.0	8.2	-0.15	ကု	$\leftarrow$
actual	46,063	3,170	1,114	363.8	86.7	84.5	80.2	0.45 0.35 0.24	32	21
target	40,900	3,192	1,162	364.5	86.9	83.9	72.0	09.0	35	20
Description	Monthly investment balance £000	Average monthly cost per employee £	Average monthly salary $\cos t \; \mathrm{SDC} \; E'000$	Number of employees (full time equivalent)	Council Tax % collected for 2016/17	NNDR % collected for 2016/17	Council Tax payers % on direct debit	Investment retum % 3 month LIBID 7 day LIBID	Sundry debtors: debts over 21 days £000	Sundry debtors: debts over 61 days £000